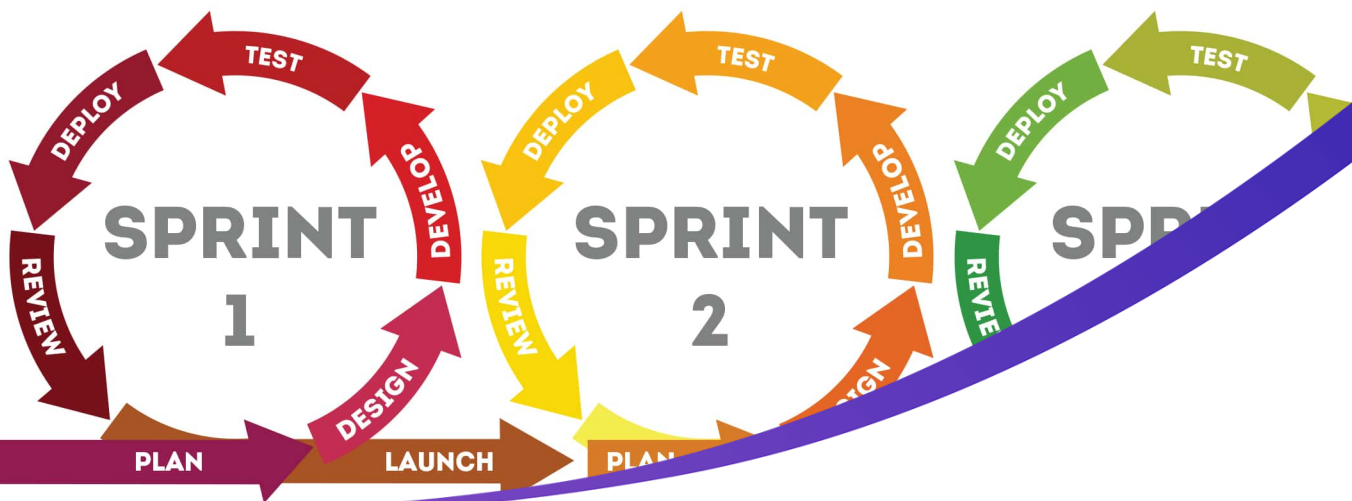


AGILE



Agile Project Management

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Meirc
Training & Consulting

Why Attend

The overall aim of this course is to provide participants with the skills needed to manage knowledge-based projects and to apply agile project management methodologies. Participants in this interactive course will learn all the critical tools and techniques required to manage projects using agile practices which are necessary to pass the PMI-ACP® (Agile Certified Practitioner) certification exam.

Course Methodology

This course relies on the use of individual and group exercises aimed at helping participants learn all key activities for agile project management. The course also relies on the use of a number of case studies and presentations by participants followed by group discussions. In addition, this course incorporates pre and post testing.

Course Objectives

By the end of the course, participants will be able to:

- Define agile project management frameworks, processes and methodologies and understand the agile mindset and the value-driven delivery
- Apply agile tools and techniques in compliance with the Project Management Institute (PMI) standards
- Engage the agile project stakeholders through establishing an active dialogue to identify potential issues, risks and defects
- Explain the roles and responsibilities for each member of the team and build a high-performance agile team
- Implement adaptive planning on the agile project that will enable the team to respond to changes effectively
- Incorporate continuous improvement to agile projects through process analysis and process tailoring
- Apply for the certification examination in order to take the PMI-ACP Exam

Target Audience

Personnel who are seeking in-depth knowledge of agile project management. The course is also designed to provide comprehensive understanding of the practices, tools and techniques used to effectively respond to changes in their project within the agile framework. Meirc is assigned as a Registered Educational Provider (REP) with the Project Management Institute (PMI®). This course is worth 30 Professional Development Units (PDUs).

Target Competencies

- Project management
- Agile project management
- Team performance
- Value-added delivery
- Adaptive planning
- Problem solving
- Continuous improvement

Course Outline

- Agile principles and mindset
 - Core principles of agile project management
 - The agile manifesto - the four values
 - Agile value proposition
 - Traditional versus agile project management
 - Agile methodologies:
 - Scrum
 - Extreme Programming (XP)
 - Lean product development
 - Kanban
 - Agile leadership



- Value-driven delivery
 - Assessing value
 - Prioritizing schemes:
 - MoSCoW
 - Monopoly money
 - Dot voting
 - Kano analysis
 - Requirements prioritization model (Karl Wiegers)
 - Minimal value product
 - Agile contracting
 - Continuous integration
 - Test-driven-development (TDD)

- Stakeholders engagement
 - Principles of stakeholders engagement
 - Definition of "Done"
 - Agile modeling
 - Wireframes
 - Personas
 - Communicating collaboratively
 - Using critical interpersonal skills
 - Participatory decision making
 - Conflict resolution

- Team performance
 - Agile team roles
 - Building and maintaining high performance teams
 - Models of team development
 - Shu-Ha-Ri model
 - Dreyfus model of adult skills acquisition
 - Tuckman model of team formation and development
 - Training, coaching and mentoring
 - Creating collaborative work spaces
 - Distributed teams
 - Tracking team performance (burn charts, cumulative flow diagrams, velocity)

- Adaptive planning
 - Progressive elaboration
 - Value-based decomposition
 - Creating user stories
 - Timeboxing - the control of chaos
 - User story (product) backlog
 - Sizing tools for high level planning
 - T-shirt sizing



- Planning poker
- Story maps
- Product roadmaps
- Release and iteration planning
- Daily standups

- Problem detection and resolution
 - Understanding problems
 - Failure modes
 - Cycle time, WIP and throughput
 - Managing threats and issues
 - Creating a risk-adjusted backlog

- Continuous improvement
 - Process tailoring
 - Methodology anti-pattern
 - Value stream mapping
 - Retrospectives



Associations

Project Management Institute (PMI)® : Meirc is designated as a Registered Educational Provider (R.E.P.) with the Project Management Institute (PMI)®. As a result, Meirc is authorized to issue Category Three Professional Development Units (PDU) that can be used for the authorization to take the Project Management Professional (PMP)® certification exam and for maintaining the PMP credentials.



Location & Date

15 - 19 Sep, 2019	English	Dubai	Raffles Dubai
1 - 5 Dec, 2019	English	Dubai	Sofitel Downtown Dubai

Fees: US\$ (including coffee breaks and a buffet lunch daily)

Per participant - 2019	US\$ 4800
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Fees + VAT as applicable	UAE Tax Registration Number 100239834300003
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Courses in Project Management

Dates	Course Name	Language	Location	Fees
28 Jul - 1 Aug, 2019	Feasibility Studies: Preparation, Analysis and Evaluation	English	Dubai	US\$ 4800
4 - 8 Aug, 2019	Project Management Skills	English	Dubai	US\$ 4800
8 - 12 Sep, 2019	Project Risk Management	Arabic	Dubai	US\$ 4800
15 - 19 Sep, 2019	Project Management Skills	Arabic	Riyadh	US\$ 4800
22 - 26 Sep, 2019	Mastering Project Metrics, KPIs and Dashboards	English	Dubai	US\$ 4800
29 Sep - 3 Oct, 2019	Preparation for Project Management Professional (PMP) Certification	English	Dubai	US\$ 4800
6 - 10 Oct, 2019	Certificate in Advanced Project Management	Arabic	Dubai	US\$ 5100
6 - 10 Oct, 2019	Feasibility Studies: Preparation, Analysis and Evaluation	English	Dubai	US\$ 4800
13 - 17 Oct, 2019	Preparation for Risk Management Professional (RMP) Certification	English	Dubai	US\$ 4800
20 - 24 Oct, 2019	Project Management Skills	Arabic	Dubai	US\$ 4800
27 - 31 Oct, 2019	Establishing and Managing the Project Management Office (PMO)	English	Dubai	US\$ 4800
27 - 31 Oct, 2019	Managing IT Projects Effectively	English	Dubai	US\$ 4800
3 - 7 Nov, 2019	Managing Projects in Controlled Environments: The PRINCE2 Approach	English	Dubai	US\$ 4800
10 - 14 Nov, 2019	Preparation for Project Management Professional (PMP) Certification	English	Dubai	US\$ 4800
10 - 14 Nov, 2019	Project Risk Management	English	Dubai	US\$ 4800
17 - 21 Nov, 2019	Microsoft Project Workshop	English	Dubai	US\$ 4800
24 - 28 Nov, 2019	Certificate in Advanced Project Management	English	Dubai	US\$ 5100
24 - 28 Nov, 2019	Managing Project Stakeholders	English	Dubai	US\$ 4800
1 - 5 Dec, 2019	Mastering Project Metrics, KPIs and Dashboards	English	Dubai	US\$ 4800
8 - 12 Dec, 2019	Preparation for Project Management Professional (PMP) Certification	English	Dubai	US\$ 4800
15 - 19 Dec, 2019	Feasibility Studies: Preparation, Analysis and Evaluation	English	Dubai	US\$ 4800
22 - 26 Dec, 2019	Project Management Skills	English	Dubai	US\$ 4800



Meirc Timeline

